management
software
developments
2003-2008

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in 2003 some were claiming the following:

• software for services and solutions
  – management is just another application
  – grid provides right ‘single abstraction’
  – utility computing \(\Rightarrow\) increased manageability

• point solutions
  – WSMF
  – grid (OGSI)
  – utility computing

did it hold true?  
+ relation to SOA
explanation of 2003 vision
costs of owning and operating IT will go through the roof

In storage segment, labor cost is already dominant.
- labor/HW cost ratio approaching 3X

we’ll need the population size of the US to manage the world’s IT

* based on $120K/person, storage HW @ $120K/TB with 4 year life and 2001 ITCentrix survey result of 0.83 person-year/TB
$600m Irish bank deal completes HP mega-deal hat-trick

April 15 2003
by Ian Fried

Outsourcing now the top way the company adds employees

Hewlett-Packard is in the final stages of negotiating with Bank of Ireland on an outsourcing deal worth about $600m.

The seven-year deal, which would involve the bank transferring about 500 of its technology employees to HP, is the latest in a string of high-profile wins for HP's services unit. Last week, the company announced large deals with Ericsson and Fructer & Gamble.

HP and the Bank of Ireland are currently finalising the terms of the deal, which HP said on Monday will be the largest IT services arrangement in Ireland to date. HP will be responsible for managing the bank's desktops, servers and mainframes as well as the company's networks and printers. HP Services also will provide some customer support and consulting and integration services.

“We have now begun exclusive discussions with HP and, subject to successful negotiations and due diligence, will appoint them as the supplier of our IT services for a period of seven years,” said Cyril Dunne, group CIO at Bank of Ireland.

The Irish bank is already a big HP customer, having purchased a NonStop system, high-end Alpha systems, ProLiant servers as well as desktops and storage gear from the Palo Alto, California-based company. HP also already provides some professional and customer support services to the bank.

HP has touts managed services, in which it helps other companies run their technology infrastructure, as its strongest growth opportunity in its services business.

In an interview, HP Services head Ann Livermore noted that this win, like the deals with Ericsson, came against archival IBM.
software for services

• hide heterogeneity
• reusable components
• leveraging existing software/skills
• tools
• remote
• standards

→

• management as just another application
• grid service as common and open abstraction
• utility computing as added value that also helps management
• standards
Management Console: HP OpenView
the vision versus old-style SW

OpenView monitors IT

OpenView monitoring

everything has an SNMP agent
the vision versus old-style SW

OpenView command and control

management backplane:
monitoring, life-cycle, coordinated ‘act’, policy, flexible secure mgmt domains

base Grid:
uniform interface, single sign-on, federation, stateful services

OpenView orchestrates IT
HP value-add management
leverage Grid, other web services
everything is a Grid service

SLA
basis web services management standard accepted
established management-related standards

- Web Service Distributed Management for information exchange (OASIS)
- WS-Agreement for SLAs (GGF)
- WS-Policy, SAML basic standards (W3C et al)
- CDDML for deployment description (GGF)
- ...

web services work, even in terms of performance...
management as ‘just another application’

- management continues to move ‘up the stack’
- service-orientation used everywhere—in a very general sense

just another application is perhaps too strong, but:
- base of device monitoring
- growing importance of SOA applications for management
what does SOA mean in this context

SOA: not particularly scientifically/academically advanced, but:

• independent functionality for services
• published interfaces

in essence:

• reengineering of existing software for reuse and in the future
• designing for services

no implications for particular implementation (eg. web services)
how did grid software do?

OpenView command and control

management backplane:
monitoring, life-cycle, coordinated ‘act’, policy, flexible secure mgmt domains

base Grid:
uniform interface, single sign-on, federation, stateful services

OpenView orchestrates IT
HP value-add management leverage Grid, other web services
everything is a Grid service

SLA
utility computing from customer perspective

- reserving resources
- getting resources
- flexing resources
configure properties
generate RSL
utility computing for operators

utility computing has great potential to improve operations:
• better utilization of resources (flexing)
• better tools for setting up applications
• new business models, better accountability

need something that is open, extensible, uniform, …

standards strategy for grid based management backplane
cloud computing

ever had a £ 0.20 credit card bill? (in fact $ 0.37)

that’s cloud computing!

Amazon:
• SOAP interfaces
• REST interfaces

not so different from the HP management vision

but no grid standards involved...
how about REST

REST: Representational State Transfer
• uniform interface (think HTTP)
• stateless

two perspectives:
• as a reaction against web services standardisation
• as continuation of the success of the web
## REST for management (monitoring!)

<table>
<thead>
<tr>
<th>Solution</th>
<th>Positive</th>
<th>Negative</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SNMP</strong></td>
<td>- Simple syntax</td>
<td>- Inflexible state representation</td>
</tr>
<tr>
<td>(3.1)</td>
<td>- Minimal processing</td>
<td>- Limited semantics</td>
</tr>
<tr>
<td><strong>CIM-XML</strong></td>
<td>- Exhaustive semantics</td>
<td>- Object-specific state representation</td>
</tr>
<tr>
<td>(3.2)</td>
<td></td>
<td>- Convoluted syntax</td>
</tr>
<tr>
<td></td>
<td></td>
<td>- Excessive processing</td>
</tr>
<tr>
<td><strong>WSRF</strong></td>
<td>- Flexible state representation</td>
<td>- Verbose syntax</td>
</tr>
<tr>
<td>(3.3)</td>
<td>- Explicit semantics</td>
<td>- Excessive processing</td>
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<tr>
<td><strong>REST</strong></td>
<td>- Flexible state representation</td>
<td>- Implicit semantics</td>
</tr>
<tr>
<td>(4)</td>
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<td></td>
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</tbody>
</table>
we build everything in REST

REST: undoubtedly the right choice for researchers
where are we now?

as predicted in 2003
• web service accepted
• basic standards have emerged and are used
• SOA real, although in a restricted incarnation

but the odds are against:
• further acceptance/proliferation of standardised grid/utility computing

and instead:
• proprietary software solutions a la Amazon, Google
• REST as implementation paradigm
conclusion

did we fall for the same trap again, and shouldn’t we know by now that:

• manageability as technology driver is a losing proposition

• reality forces us to treat management as an afterthought: market forces do not allow otherwise (in enterprise computing)

• functionality-focused REST and proprietary win out over middleware with integrated management

• keep an eye on IT staffing numbers: eventually, we’ll all be researching manageability redesign of all our systems (SOA is a case in point...)
references:

- recent paper Leymann et al on REST vs Web Services
- Ian Foster very eloquently on cloud computing at http://ianfoster.typepad.com/blog/2008/01/theres-grid-in.html
- interesting workshop coming up during OOPSLA: Workshop on Empirical Studies of Web Services Architecture (The REST-SOAP Debate in Numbers)
- all standards have their own web pages

see my Newcastle home page for:

- REST management software (with Chris Smith)
- state-machine based REST implementation of SLA lifecycle mechanisms, forthcoming in grid journal
- 2006 IEEE Services Computing Contest winner for dependability in SOA
- architecture book chapter on SLAs in software
- look for policy-based information rights management software in the future